



CITY OF JERSEY VILLAGE, TEXAS

GOLF COURSE ADVISORY COMMITTEE NOTICE OF A MEETING

September 19, 2022 at 5:30PM.
Jersey Meadow Golf Club
8502 Rio Grande. Jersey Village, TX 77040

AGENDA

- 1. Call to order**
- 2. Approve Minutes from 7-11-2022 and 9-12-22**
- 3. Citizen comments**
Any person who desires to address the Golf Course Advisory Committee regarding an item on the agenda will be heard at this time. In compliance with the Texas Open Meetings Act, unless the subject matter of the comment is on the agenda, the City staff and Committee Members are not allowed to discuss the subject. Each person is limited to five (5) minutes for comments.
- 4. Items for individual consideration**
 - a. Old Business
 - b. Clubhouse
- 5. Staff briefings**
 - a. Golf Course Operations Report - *Matt Jones*
 - b. Golf Course Maintenance Report - *Richard Flores*
- 6. Future agenda item request**
- 7. Next meeting date:**
11-14-22
- 8. Adjournment**

I, Maria Thorne, Parks and Recreation Administrative Assistant, City of Jersey Village, do hereby certify that the foregoing notice was posted in a place convenient to the general public at City Hall on the 13th day of September, 2022 at 4:00 pm.

Maria Thorne,
Parks and Recreation Administrative Assistant

In compliance with the Americans with Disabilities Act, the City of Jersey Village will provide for reasonable accommodations for persons attending public meetings. Request for accommodations must be made to the Parks Administrative Secretary by calling 713-466-2174 forty-eight (48) hours prior to the meetings.

"Pursuant to Section 30.06, Penal Code (trespass by license holder with a concealed handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a concealed handgun."

"Pursuant to Section 30.07, Penal Code (trespass by license holder with an openly carried handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a handgun that is carried openly."

Notice removed on _____

**GOLF COURSE ADVISORY COMMITTEE
MINUTES OF MEETING
July 11, 2022**

1. Call to Order & Attendance

Meeting was called to order at 5:31 pm by Greg Fair.

Eddie Martinez		Kevin Ross	<i>present</i>
Greg Fair	<i>present</i>	Sheri Sheppard	<i>present</i>
Jane Arnett	<i>present</i>	Matt Jones	<i>present</i>
David L. Lock	<i>present</i>	Richard Flores	
Ronald Schielke	<i>present</i>	Robert Basford	
Ceri Davies		Maria Thorne	<i>present</i>

2. Approval of the 5-9-22 meeting minutes

Motion was made to approve minutes by David and was seconded by Ron.

3. Citizen Comments

4. Items for individual consideration

a. Old business - none

b. Clubhouse update – Matt

Matt said that they have had numerous meetings with the architectS in person and remotely and that they are making strides in the design. The concept is to build the new clubhouse to the west of existing one to house the pro shop, bar and grill, kitche, restrooms, decking on the water's edge. There are thoughts about gutting the existing clubhouse and making it into a convention center with a portion of it to be open for outdoor activities with ceiling fans and capability of opening doors to the rest of the air conditioned area. The outside area would be a good place to do scoring for 80 person tournaments without having to rent the center. The venue would feature separate dressing rooms, large storage rooms, and large restrooms. The design would also include a large kitchen or catering area with easy access for facilities.

The Construction Manager at Risk is Brookstone, a company from Austin that is also doing the Seattle Street Project. The CMAR will work with the architects on estimating the project to get more accurate cost numbers. There will be a meeting on the 27th, to present a detailed design. There will also be a detailed presentation to Council and to the committee in September. Brookstone has built numerous golf clubhouses in the North East for country clubs and municipalities.

c. Water Well and Irrigation Update – Matt Jones

Matt reported that it has been very hot and that the main water well is broken. Bids for repairs were very high. Matt, Robert, and Austin discussed the issue and decided to put in a connection to use City water instead of repairing the water well. This would be accomplished for about a quarter of the price of what repairs to the well would cost. It would also reduce the Water Authority fees since city water is less expensive. The available volume of water from the city is greater, so they will be able to fill irrigation pond faster at a lower cost.

Matt talked about the testing of the generators, the pumps and the filling of the lakes. Matt also talked about the plan to hide the blue eyesore motor that opens the sluice

gate. Matt also mentioned that concerns about using treated water were dispelled because the chemicals will easily dissipate.

5. Staff briefings

- a. Golf Course Maintenance Report – Richard Flores
Matt said that Richard was unable to attend because he is working on some serious issues on some of the greens that have gotten hot.
- b. Golf Course Operations Report – Matt Jones
Matt stated that we have the best revenues despite the heat. He said that merchandise sales have been phenomenal and he praised his sales staff for their hard work. He thinks that he will end the year at over 2.2 million in revenue. The course is on pace to do 50k rounds, but he wants to limit the number of rounds by closing every other Tuesday.

Matt talked about projects. Phase 1 of the nets has been finished and phase 2 is next along the driving range protecting #2 green. Matt's creek was running but is dry right now due to the building of the dams. They did some tree trimming and that has helped the grass growth. There are plans to do some new flower beds.

Jane Arnett asked about the forward tee box on 14 and would like there to be some shade and a screen of evergreens. The lake was also talked about. That is priority #1. There are plans to beautify that area.

Matt talked about the junior camps. They just finished #3 and they have 2 more to go. All have been full with waiting lists. Will start Saturday and Sunday weekend schools when school starts. There are a lot of junior memberships and a lot of good young players.

Jennifer is already booking a lot of tournaments for next year. Cost of tournament fees went up \$10 due to more staff needed during tournaments.

Carts were discussed. We are way over on repair cost budget. Jennifer pointed out that the carts are older due to higher usage during Covid when they were doing single riders. Thinking about going with Yamaha carts because of lower cost. The GPS system was discussed. The geofencing on 17 needs to be checked. Jennifer will do an audit on Tuesday when the course is closed. Various tee boxes were also discussed and also the problem of people running through fences and the roundabout. Speed control of carts was discussed.

6. Future agenda items request

7. Next Meeting Date:

September 19th at 5:30 pm

8. Adjournment

Motion made to adjourn meeting was made by Ron and was seconded by Jane.

MINUTES OF THE JOINT WORK SESSION MEETING OF THE CITY COUNCIL OF THE CITY OF JERSEY VILLAGE, TEXAS, AND THE GOLF COURSE ADVISORY COMMITTEE OF THE CITY OF JERSEY VILLAGE, TEXAS, HELD ON SEPTEMBER 12, 2022 AT 5:30 P.M AT THE CIVIC CENTER AUDITORIUM, 16327 LAKEVIEW DRIVE, JERSEY VILLAGE, TEXAS.

A. The meeting was called to order by Mayor Warren at 5:31 p.m. with the following present:

Mayor, Bobby Warren
Council Member, Drew Wasson
Council Member, Michelle Mitcham
Council Member, James Singleton
Council Member, Jennifer McCrea

City Manager, Austin Bleess
City Secretary, Lorri Coody

Council Member Elect, Jennifer McCrea was also present at this meeting. Council Members Sheri Sheppard and Gary Wubbenhorst did not attend this meeting.

Staff in attendance: Robert Basford, Assistant City Manager; Isabel Kato, Director of Finance; and Matt Jones, Head of Golf Course Operations

B. Open Meeting. Call to Order and the roll of appointed officers will be taken. The following Golf Course Advisory Committee (GCAC) Members were present:

Eddie Martinez
Jane Arnett
Ronald Schielke
Kevin Ross

Greg Fair
David L. Lock
Ceri Davies

C. CITIZENS' COMMENTS - Citizens who have signed a card and wish to speak to the City Council will be heard at this time. In compliance with the Texas Open Meetings Act, unless the subject matter of the comment is on the agenda, the City staff and City Council Members are prevented from discussing the subject and may respond only with statements of factual information or existing policy. Citizens are limited to five (5) minutes for their comments to the City Council.

Mark Maloy – Mr. Maloy spoke at the meeting regarding the proposed clubhouse for the golf course. He wants to know why the City believes that the residents should have to subsidize the course with tax payer dollars. He wants to know about the continued waste of monies on this facility without posing additions to the course for a vote by the residents. He believes that this option should have been placed on the May 2022 election ballot. He went on to give financial background information regarding the course and the various plans reviewed to improve the course.

Jim Fields – Mr. Fields spoke at the meeting regarding the golf course revenues. He feels that the course is not making money. He suggests that at this point in time that the current clubhouse should be renovated until the economy improves

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Bruce Bowden – Spoke at the meeting. He wants the Council to vote the improvements to the golf course clubhouse down because he does not believe that estimated revenues will support the improvements. He compared our course to surrounding courses and does not believe that we can compete when several of the 18 hole courses re-open. He also spoke to the simulator play. He stated that other courses have this system and it is not used. He stated that he does want the course as a green space, but does not believe that we need to spend \$7M on improvements. He believes that we could build an open pavilion as this is all that we need. He would like the Council to table the item and re-visit the return on investment numbers.

Eric Henao – spoke at the meeting. He supports Exhibit A and looks forward to these improvements. He cannot wait to bring friends to visit the course. He believe that the course will draw more players with the improvements.

Mike Maurillo – Mr. Maurillo spoke at the meeting. He supports the position presented by Mark Maloy. He believes that the course should provide revenue for the City, but this course has never made a profit. The idea of a municipal enterprise is not working. He provided financial information concerning the course to support his position.

In response to Citizens' Comments, the Mayor Warren pointed out that being an enterprise fund does not mean that the course must make a profit. We are here today to review the various proposals.

D. Discuss and take appropriate action on golf course clubhouse designs and CMAR cost estimates.

Robert Basford, Assistant City Manager, introduced the item. Background information is as follows:

On January 7, 2022, during a city council workshop meeting the council reviewed the history of the Golf Course Clubhouse project and discussed the options available regarding the future of the Jersey Meadow Clubhouse. The options outlined included renovating the existing facility, using the existing new design from PGAL Inc., designing a more cost-efficient clubhouse and event space, and designing a new clubhouse while gutting and remodeling the existing facility to use as an event space. City council agreed that the best option moving forward would be to design a new clubhouse containing a pro shop, offices, bar & grill, bathrooms, and storage while also designing the remodel of the existing clubhouse into an enclosed pavilion for events and directed staff to prepare a request for proposal for the design of a new clubhouse facility.

During the February Council meeting the City Council authorized the City Manager to begin negotiating a contract with FGM Architects for the design of a new club house. The proposed contract utilized a Construction Manager At Risk (CMAR) format.

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During the June Council meeting, the City Council authorized the City Manager to begin negotiating an agreement with Brookstone Construction for Construction Manager At Risk of the new Jersey Meadow Golf Course Club House.

Staff held the schematic design work sessions during the months of April, May, and June where they used existing stakeholder input from the previous PGAL design, lessons learned, additional staff input with recommendations from FGMA to refine the schematic design towards an initial draft for presentation to council.

Brookstone was introduced to the design team at the end of June, and they were provided with the schematic design draft so that they could begin formulating the initial budget estimate. During the month of July, the budget estimate was presented to the design team. This estimate came in over our budget, so the design team began to brainstorm alternative solutions. These alternative solutions were presented to the design team in August. At this point we desire input from Council as well as our stakeholders regarding the two options presented.

EX A illustrates the full schematic design to include a new clubhouse as well as a modified renovation to the existing building. This includes a 940sq ft pro shop, office space for golf admin, bag and merchandise storage, indoor seating for 74 along with 18 bar seats, patio seating both covered and non-covered, as well as building support to include lockers, restrooms, entry, and mechanical/fire/IT.

An additional feature in the schematic design features two indoor hitting simulator bays. This multiuse area will generate significant annual revenue, with limited to nonexistent overhead, while providing entertainment options for the community outside of golf. These simulators could be used for golf lessons, indoor leagues, indoor golf rounds, rentals for golf, practice, events, and additional entertainment. These simulators provide entertainment outside of golf such as, movies, professional presentations, mini-games, and activities such as soccer, football, dodgeball, basketball and much more. These bays would increase the amount of golf clubs sold as they would provide accurate swing data during our demo days where customers can try out new clubs offered. These bays would be available to rent for birthday parties, individual/group rental, work presentations, private movie screenings and would also bring in revenue to the golf course on rain out days. The food and beverage menu offered would complement this amenity to increase revenue in that category as well. Jersey Meadow would be the first indoor/outdoor golf facility that features a driving range along with 18 holes in the southeast region of Texas. The ROI on this amenity is estimated at 2-5 years (ranging from aggressive to very conservative) using the price per square foot provided in the Brookstone estimate (EX D).

The renovation portion of the schematic design involves shrinking the interior portion of the existing building and utilizing the remaining footprint as a covered patio. This is the schematic design that matches the initial direction from the January Council Meeting, and this is the schematic design that the budget estimate, EX D, was prepared for. This schematic design also matches the elevations illustrated in EX C. This estimation came in at 7.9 million with contingencies and estimated inflation included. Removing the

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renovation portion from this schematic design would reduce the budget estimate 1.6 million dollars and bring the estimated total to 6.3 million dollars.

EX B illustrates an additional reduction to the floor plan without the renovation of the existing building. This floor plan would be conducive to a pre-engineered Metal Building while reducing the square footage even further. An estimate for this schematic design has not been prepared, however we do believe this would be below the 6-million-dollar mark. Staff is not in favor of this schematic design as it reduces the kitchen sq footage limiting the quality/size of the menu that can be offered, eliminates the main entrance, removes space allowing us to host tournaments/events, and reduces the size of the pro shop that has a direct correlation to merchandise revenue.

After an internal review with staff, our recommendation to council would be to consider adjusting the budget to allow the design team to move forward with EX A without the renovation portion and a slight modification to the outdoor seating area to make it all covered so it could serve as the tournament/event section.

FGMA Architects gave a presentation showing the site plan and the elevations for each schematic design. There were questions concerning the calculations of the return on investment (ROI). Assistant City Manager Basford explained the numbers. It included simulator costs and rounds of golf played. Food and beverage sales were not included in the numbers. He also explained how the simulators work and the various uses for this system. He is comfortable that we will see a ROI in four (4) years.

There was also discussion about the options. If the original building is not renovated, what will be done with the building. Assistant City Manager Basford stated that it could be a phased approach or demo it immediately. There was discussion about rentable space if the old building is not renovated. It was explained that it is possible that there could be some usable space to rent for small events or the closing of the course for larger events, but it would be tricky.

The Council and the GCAC engaged in further discussion. There were questions about the exterior siding for the various options.

Greg Fair, Chairman for the Golf Course Advisory Committee, gave the position of the Committee. He stated that Committee agrees that we need to keep the old building for rental space as it will help to draw more sporting activities to the City.

The various colors on the design slides were explained by the consultant. Pink represents outdoor covered areas, green is for the bar area (60 seats), blue is for public circulation area, and gold is the simulators, lockers, and pro shop.

The site plan was reviewed in connection with White Oak Bayou, the First Tee, outdoor seating etc. Those in attendance wanted to get a feel for the layout on the property. Assistant City Manager Basford and Matt Jones, Head of Golf Course Operations explained the various design schematics and where these points of interest are located on the property.

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There was discussion about the use of the facility by the community. The space provided by the Option A can accommodate smaller groups and community involvement will increase. Assistant City Manager Basford confirmed that this space could be used for any number of various public events.

ROI was discussed. It was mentioned that the course is not only for golf, but also serves as a community center so this is something that is a benefit but does not figure into ROI. So, this should be taken into account when we decide which option we should chose.

The various events that are currently using the City's public space were discussed as well as how this extra space is needed. Young golfers were discussed and how they figure into the facility.

There was discussion about the breakdown information behind Options B and C. Assistant City Manager Basford explained that the focus was on Option A and due to a lack of time, there is no information for Options B and C.

The cost of the project was discussed. There was concern about how in the past estimates were short. Some wanted to know the confidence level of the projected costs of this project. The consultant explained how the numbers were gathered for the estimates. He stated that the numbers include an inflation allowance and hopefully the numbers can be reduced if inflation is reduced or by value engineering. Historically, the estimates have been off, so moving forward allowances are being included to help make better estimates. Our contract will have a guaranteed maximum price so anything over this amount will be paid by the contractor.

The excluded items from the estimate were discussed such as the sprinkler system.

Staff is looking for direction on how the Council and the Committee want to move forward with this project.

The consensus of the Council was to move forward with Option A. However, some members expressed that various elements of this option could be phased in at a later date. Also, some members wanted to see more concrete numbers on the cost of the project.

The Committee wants to move forward with the project.

E. ADJOURN

With no further discussion, the meeting was adjourned at 6:27 p.m.

Lorri Coody, City Secretary





Jersey Village, TX

Golf Course Monthly Financial Statements

Group Summary

For Fiscal: 2021-2022 Period Ending: 07/31/2022

Categor...	Original Total Budget	Current Total Budget	Period Activity	Fiscal Activity	Variance Favorable (Unfavorable)	Percent Used
Fund: 11 - GOLF COURSE FUND						
Department: 80 - 80						
85 - FEE & CHARGES FOR SERVICE	2,110,800.00	2,110,800.00	237,175.10	1,853,571.41	-257,228.59	87.81%
96 - INTEREST EARNED	150.00	150.00	522.77	820.59	670.59	547.06%
97 - INTERFUND ACTIVITY	237,098.86	237,098.86	0.00	0.00	-237,098.86	0.00%
Department: 80 - 80 Total:	2,348,048.86	2,348,048.86	237,697.87	1,854,392.00	-493,656.86	78.98%
Department: 81 - CLUB HOUSE						
30 - SALARIES, WAGES, & BENEFITS	532,755.26	532,755.26	40,619.76	427,056.72	105,698.54	80.16%
34 - COST OF SALES	159,500.00	159,500.00	32,931.45	183,609.93	-24,109.93	115.12%
35 - SUPPLIES	17,350.00	17,350.00	101.38	12,963.61	4,386.39	74.72%
45 - MAINTENANCE	5,950.00	5,950.00	0.00	9,513.30	-3,563.30	159.89%
50 - SERVICES	39,000.00	39,000.00	467.26	24,132.02	14,867.98	61.88%
54 - SUNDRY	79,900.00	79,900.00	0.00	65,022.45	14,877.55	81.38%
55 - PROFESSIONAL SERVICES	3,500.00	3,500.00	0.00	0.00	3,500.00	0.00%
60 - OTHER SERVICES	20,000.00	20,000.00	0.00	21,000.52	-1,000.52	105.00%
97 - INTERFUND ACTIVITY	148,950.00	148,950.00	0.00	0.00	148,950.00	0.00%
Department: 81 - CLUB HOUSE Total:	1,006,905.26	1,006,905.26	74,119.85	743,298.55	263,606.71	73.82%
Department: 82 - COURSE MAINTENANCE						
30 - SALARIES, WAGES, & BENEFITS	640,887.88	640,887.88	37,675.18	398,746.44	242,141.44	62.22%
35 - SUPPLIES	141,200.00	141,200.00	8,179.46	121,164.53	20,035.47	85.81%
40 - MAINTENANCE--BLDGS, STRUC	4,000.00	4,000.00	600.00	1,532.00	2,468.00	38.30%
45 - MAINTENANCE	10,000.00	10,000.00	-754.20	5,296.34	4,703.66	52.96%
50 - SERVICES	8,000.00	8,000.00	258.00	6,309.69	1,690.31	78.87%
54 - SUNDRY	90,500.00	90,500.00	36,448.38	375,244.40	-284,744.40	414.63%
55 - PROFESSIONAL SERVICES	3,000.00	3,000.00	0.00	1,329.80	1,670.20	44.33%
97 - INTERFUND ACTIVITY	375.00	375.00	0.00	0.00	375.00	0.00%
Department: 82 - COURSE MAINTENANCE Total:	897,962.88	897,962.88	82,406.82	909,623.20	-11,660.32	101.30%
Department: 83 - BUILDING MAINTENANCE						
35 - SUPPLIES	5,600.00	5,600.00	296.87	3,908.79	1,691.21	69.80%
40 - MAINTENANCE--BLDGS, STRUC	16,000.00	16,000.00	1,313.03	14,855.86	1,144.14	92.85%
45 - MAINTENANCE	2,000.00	2,000.00	0.00	1,725.96	274.04	86.30%
50 - SERVICES	25,000.00	25,000.00	0.00	14,543.43	10,456.57	58.17%
55 - PROFESSIONAL SERVICES	800.00	800.00	0.00	603.00	197.00	75.38%
Department: 83 - BUILDING MAINTENANCE Total:	49,400.00	49,400.00	1,609.90	35,637.04	13,762.96	72.14%
Department: 87 - GC CAPITAL IMPROVEMENT						
70 - CAPITAL IMPROVEMENTS	63,125.00	63,125.00	503.65	64,437.28	-1,312.28	102.08%
Department: 87 - GC CAPITAL IMPROVEMENT Total:	63,125.00	63,125.00	503.65	64,437.28	-1,312.28	102.08%
Department: 88 - EQUIPMENT MAINTENANCE						
30 - SALARIES, WAGES, & BENEFITS	68,555.72	68,555.72	6,601.11	57,520.48	11,035.24	83.90%
35 - SUPPLIES	29,150.00	29,150.00	2,666.37	25,561.60	3,588.40	87.69%
45 - MAINTENANCE	6,000.00	6,000.00	0.00	4,545.06	1,454.94	75.75%
50 - SERVICES	500.00	500.00	0.00	0.00	500.00	0.00%
97 - INTERFUND ACTIVITY	226,450.00	226,450.00	0.00	0.00	226,450.00	0.00%
Department: 88 - EQUIPMENT MAINTENANCE Total:	330,655.72	330,655.72	9,267.48	87,627.14	243,028.58	26.50%
Fund: 11 - GOLF COURSE FUND Surplus (Deficit):	0.00	0.00	69,790.17	13,768.79	13,768.79	0.00%
Report Surplus (Deficit):	0.00	0.00	69,790.17	13,768.79	13,768.79	0.00%

FY 2021-2022													
	October	November	December	January	February	March	April	May	June	July	August	September	YTD Totals
Rounds played	2397	2623	3906	2991	2480	3650	4267	4246	4035	4380	3415		38390
Tournament Rounds	372	478	179	385	360	528	803	437	397	264	320		4523
Range buckets	1585	1715	1766	1750	1590	2184	2801	1915	2014	1976	1721		21017
Unearned Revenue	(556.33)	514.85	-5949.83	1,720.67	1612.93	-274.22	-575.20	58.13	538.58	-4,859.49	344.70		-7425.21
All Memberships	2,549.04	1,542.74	5,865.67	3,997.46	3,767.58	3,141.31	3,663.03	1,891.30	7,780.17	2,813.16	4,790.16		41,801.62
Green Fees	65,544.86	78,370.08	124,320.31	100,457.95	81,773.18	126,316.61	153,285.75	153,551.91	145,932.85	171,330.00	124,186.22		1,325,069.72
Tournament Fees	10,948.44	13,288.54	4,891.74	12,613.60	12,335.54	18,762.63	35,021.54	14,233.05	13,847.52	8,068.96	10,794.64		154,806.20
Range Fees	14,489.57	14,786.57	16,660.55	13,857.89	14,225.30	19,619.82	22,168.32	16,538.79	16,676.60	17,234.86	13,717.04		179,975.31
Club Rental	570.00	550.00	750.00	470.00	575.00	1,065.00	1,245.00	1,405.00	765.00	1,180.00	700.00		9,275.00
Sales of Merchandise	17,121.81	19,125.27	28,937.12	16,692.98	12,081.97	24,827.62	22,286.23	34,034.97	30,282.60	29,456.16	24,641.63		259,488.36
Concession Fees	4,234.29	4,478.32	4,472.80	3,616.67	3,428.00	5,717.07	7,183.73	6,065.59	6,009.66	6,473.69	5,195.28		56,875.10
Miscellaneous Fees	745.00	572.50	1,227.50	4,620.00	2,122.50	3,080.00	1,090.00	797.50	945.00	1,382.50	1,135.00		17,717.50
Total Income	115,646.68	133,228.87	181,175.86	158,047.22	131,922.00	202,255.84	245,368.40	228,576.24	222,777.98	233,079.84	185,504.67		2,037,583.60
Weather Totals		3RO/3W/1H	1RO/4WD/1H	4RO/5WD	3RO/9W	2RO/3WD/1CM	3WD/1CM	2WD/3CM	2CM	2CM			
Income Per Round	\$41.05	\$42.30	\$44.37	\$45.12	\$44.56	\$47.72	\$47.79	\$48.39	\$48.39	\$50.63	\$48.29	\$0.00	\$46.68

FY 2020-2021													
	October	November	December	January	February	March	April	May	June	July	August	September	YTD Totals
Rounds played	4199	3833	3206	3215	2280	3783	4087	2324	3072	2821	2836	2533	38189
Tournament Rounds	432	411	259	331	305	440	529	124	203	191	291	190	3706
Range buckets	2502	2139	1223	1788	1486	2241	2466	1307	1502	1498	1382	1258	20792
Unearned Revenue	(1,828.70)	-1677.03	-4123.64	2,577.07	2064.97	-958.42	206.90	-92.10	575.09	-127.91	-155.38	-27.46	-3566.61
Star Memberships	2,377.46	2,736.33	5,954.76	7,521.62	1,915.74	4,635.35	3,159.33	1,995.45	4,803.60	3,233.89	3,180.76	6,454.90	47,969.19
Green Fees	141,058.90	124,752.60	109,221.89	105,315.36	71,692.37	119,546.11	121,128.32	62,875.00	80,447.99	80,645.70	81,404.77	71,499.41	1,169,588.42
Tournament Fees	13,045.47	13,682.26	8,298.51	10,179.60	9,200.71	14,142.00	18,269.46	2,903.42	4,212.42	4,527.46	8,223.60	4,834.56	111,519.47
Range Fees	17,672.31	16,345.86	11,579.13	15,033.71	11,146.53	19,095.87	20,049.84	13,537.90	12,704.06	14,081.06	11,890.88	12,542.44	175,679.59
Club Rental	390.00	400.00	200.00	225.00	275.00	648.00	680.00	468.75	500.00	495.00	605.00	450.00	5,336.75
Sales of Merchandise	17,709.62	19,202.56	24,247.44	13,485.64	14,168.19	24,726.37	26,656.07	13,570.96	18,020.66	18,184.21	18,934.56	14,113.44	223,019.72
Concession Fees	6,097.49	4,843.35	3,944.58	3,819.87	2,830.15	5,123.29	5,450.52	3,378.74	4,157.36	3,740.46	3,714.91	3,334.53	50,435.25
Miscellaneous Fees	2,450.00	2,530.00	3,888.25	4,914.50	2,224.50	3,717.50	1,762.50	407.50	937.50	785.70	960.51	515.00	25,093.46
Total Income	198,972.55	182,815.93	163,210.92	163,072.37	115,518.16	190,676.07	197,362.94	99,045.62	126,358.68	125,565.57	128,759.61	113,716.82	1,805,075.24
Weather Totals	1RO/1CM	2RO/2W/1H	4RO/4W/1H	4RO/9W	7RO/7W	5W/1CM	1RO/4W/1CM	5RO/9W/5CM	3RO/5W	1RO/13W/1H	5WD	3RO/7W/	28RO/63W/ 8CM/3H
Income Per Round	\$42.85	\$42.83	\$46.57	\$43.14	\$43.15	\$44.28	\$42.03	\$39.68	\$36.94	\$40.66	\$40.21	\$39.40	\$42.03

FY 2019-2020														
	October	November	December	January	February	March	April	May	June	July	August	September	YTD Totals	
Rounds played	2822	2566	3505	2388	2490	2854	119	4916	4325	4935	4516	2533	37969	
Tournament Rounds	447	418	203	289	384	159	0	148	354	252	314	190	3158	
Range buckets	1508	1433	1478	1209	1581	1335	0	2205	1892	2053	2105	1258	18057	
Unearned Revenue	400.91	-317.89	-2154.02	888.22	2151.38	-869.36		-1196.43	(2,268.55)	-886.59	-1067.16	-27.46	-5346.95	
Star Memberships	5,042.78	2,178.46	4,127.77	4,402.75	3,400.19	8,901.18		7,176.37	6,040.07	4,346.20	3,191.19	6,454.90	55,261.86	
Green Fees	80,370.21	78,523.77	110,211.22	60,955.71	72,572.18	82,188.50	2,954.35	163,982.17	138,989.99	157,398.71	147,675.64	71,499.41	1,167,321.86	
Tournament Fees	13,053.96	12,342.40	5,437.16	8,154.89	10,871.77	4,486.89		3,982.41	10,281.47	7,587.12	8,601.62	4,834.56	89,634.25	
Range Fees	10,699.65	8,606.44	13,836.14	7,972.55	10,145.66	10,230.65		15,918.29	13,079.70	15,253.98	15,050.54	12,542.44	133,336.04	
Club Rental	300.00	320.00	360.00	320.00	575.00	545.00			505.00	350.00	525.00	450.00	4,250.00	
Sales of Merchandise	16,110.06	14,074.31	18,896.41	11,981.09	13,269.78	11,835.19	224.37	21,452.21	22,601.63	23,408.83	20,116.55	14,113.44	188,083.87	
Concession Fees	3,716.48	3,343.51	3,615.00	3,134.23	3,516.51	3,098.47	94.01	5299.63	4,980.36	5,047.86	5,384.34	3,334.53	44,564.93	
Miscellaneous Fees	424.00	1,253.00	675.00	4,824.00	2,533.00	2,230.00	60.00	900.00	940.00	2,467.50	3,445.00	515.00	20,266.50	
Total Income	130,118.05	120,324.00	155,004.68	102,633.44	119,035.47	122,646.52	3,332.73	217,514.65	195,149.67	214,973.61	202,922.72	113,716.82	1,697,372.36	
Weather Totals	4W/2RO/ 1CM	1W/5RO/ 1CM/1H	1W/1RO/1H	13W/5RO/ 0CM	5W/6RO/ 1CM	5W/1CM/7CVD- 19	27 CVD-19	1W/2RO/ 1CM	1W/3RO/ 1M	4W/1RO/ 1M	3W/2RO/ 1M	3RO/7W/		39W/29RO/8CM/ 4H/34CV
Income Per Round	\$38.14	\$39.70	\$41.27	\$36.36	\$39.49	\$38.04	\$28.01	\$41.77	\$40.90	\$40.78	\$41.57	\$39.40	\$40.06	

FY 2018-2019													
	October	November	December	January	February	March	April	May	June	July	August	September	YTD Totals
Rounds played	2389	2319	2117	1993	1873	3241	4169	3196	3346	4392	3809	4202	37046
Tournament Rounds	582	393	299	257	297	367	526	636	682	304	304	330	4977
Range buckets	1265	955	970	1031	1046	1284	1368	1181	1591	1606	1544	2245	16086
Unearned Revenue	-1472.95	-1668.62	-3443.07	1,430.45	60.48	-134.21	504.86	-1359.80	(2,370.72)	-229.23	-201.60	-2251.51	(11,135.92)
Star Memberships	2,094.31	1,601.02	3,748.62	2,358.88	1,996.45	6,057.91	5,552.78	3475.34	2,823.76	4,319.36	4588.93	5543.08	44,160.44
Green Fees	65,328.60	52,816.14	68,371.79	42,809.31	44,185.56	85,369.39	103,277.89	88751.10	96,727.91	121,034.15	104445.40	137051.64	1,010,168.88
Tournament Fees	17,318.04	11,240.60	7,232.24	6,767.13	7,847.31	11,481.95	16,021.51	17097.50	21,215.16	8,816.48	9044.27	10372.60	144,454.79
Range Fees	6,576.03	4,475.29	9,669.19	5,207.18	6,205.01	7,889.27	7,087.90	5831.73	7,207.86	9,019.33	8733.55	17622.61	95,524.95
Club Rental	624.66	325.00	200.00	300.00	240.00	220.00	500.00	480.00	660.00	440.00	260.00	400.00	4,649.66
Sales of Merchandise	15,603.17	12,923.62	11,727.68	7,095.43	14,064.14	14,104.40	20,214.49	19090.89	21,910.22	18,239.02	22489.56	24693.77	202,156.39
Concession Fees	4,576.77	3,087.86	2,869.59	2,652.55	2,637.97	4,628.91	4,886.33	4433.14	4,587.18	4,734.94	4221.99	5803.02	49,120.25
Miscellaneous Fees	1,236.00	258.00	723.00	2,475.00	1,538.94	3,071.00	1,389.00	670.00	1,019.00	570.00	605.00	2735.00	16,289.94
Total Income	\$111,884.63	85,058.91	101,099.04	71,095.93	78,775.86	132,688.62	159,434.76	138,469.90	153,780.37	166,944.05	154,187.10	201,970.21	\$1,555,389.38
Weather Totals	7W / 3RO	11W/4RO/ 1H	11W/2RO/ 1H	15W/3RO	10W/3RO	5W	7W	6W/1RO/ 1CM	6W/2RO	2W/1CM	4W	1W/3RO/1H	89W/21RO/ 3CM/2H
Income Per Round	\$37.45	\$31.39	\$41.72	\$29.91	\$35.35	\$35.13	\$32.67	\$35.58	\$38.07	\$34.68	\$36.42	\$43.84	\$36.23